



This is to certify that

Tomas Kubin

by completing the qualifications,
is granted the Certified LeSS Practitioner designation

on 2016-10-04, and expiring on 2018-10-04



A handwritten signature in black ink that reads 'Bas Vodde'. The signature is written in a cursive style and is underlined with a single horizontal stroke.

Bas Vodde
Director